

CURRICULUM VITAE

Theodore N Tsekos, PhD, MPA
Professor of Public Administration,
Dpt. of Business and Public Administration,
School of Management
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Director, Institute of Political Research,
National Center of Social Research, Greece

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- **Email:** theodoretsekos@gmail.com
- **[Department's webpage](#)**
- **[SSRN author webpage](#)**
- **[Google Scholar citations](#)**

PERSONAL DETAILS

Born in Athens, Greece in 1957.

Nationality: Greek

Marital Status: Married, 1 child

Working Languages: Greek, English, French

MAIN RESEARCH AREAS:

Public Administration and Public Management, Public Policy and Institutional Analysis, Local Government, Total Quality Management, Organization and Business Process Re-engineering, Personnel Management, Vocational Training, e-Government,

EDUCATION

- PhD. in Public Administration, Panteion University, Athens, Greece (2003)
- MPA (DEA Science Administrative), Université d' Amiens, France, (1984)
- BA in Economics, University of Athens, Greece, (1982)

ACADEMIC & PROFESSIONAL EXPERIENCE

Current Positions:

Professor of Public Administration, Dpt. of Business and Public Administration, School of Management , University of Peloponnese (formerly Institute for Technological Education of Peloponnese, Greece), (4/2019 -)

Director, Institute of Political Research, National Center of Social Research, Greece (3/2020-)

Former Positions

Director, Research Laboratory for European and National Governance and Economic Integration (RELENAGE), The Peloponnese Institute of Technological Education (9/2016-3/2020)

Professor of Public Administration, Dpt. of Business and Public Administration, School of Management , Institute for Technological Education of Peloponnese, Greece, (10/2018- 04/2019)

Associate Professor of Public Administration, Dpt. of Business and Public Administration, School of Management , Institute for Technological Education of Peloponnese, Greece, (5/2015- 10/2018)

Assistant Professor of Public Administration, Dpt. of Business and Public Administration, School of Management , Institute for Technological Education of Peloponnese, Greece, (10-2005- 5/2015)

2014-currently, Adjunct Lecturer, Postgraduate Programme on European Public Policy, Panteion University, Athens, Greece,

2004-2013, Adjunct Lecturer, Postgraduate Programme on European Integration , Panteion University, Athens, Greece,

2004-currently, Adjunct Lecturer -Tutor, Hellenic Open University, Graduate Programme on Business and Public Management

2012-currently, Dissertation supervisor, MBA, Hellenic Open University and University of Cracow

2013-currently & 1992 -2005 Member of the faculty at the Greek National School of Public Administration, lecturing on Strategic Planning, Public Management, Performance Evaluation, Quality Assurance, etc.

2012-2018, Adjunct professor, Master in Public Administration and PhD Thesis supervisor, University of Nicosia, Cyprus

2011- 2012, Head, Division for Administrative Documentation and Innovation, The National Centre of Public and Local Administration, Greece

2009- 2011 Secretary General for the Management of European Social Fund, Ministry of Labour and Social Security, Greece

2017-18 & 2018-19, Adjunct lecturer, Master's Programme in Public Health and Services Management, University of Athens, Faculty of Medicine, topics Public Management in the Health Sector

2018-19, Adjunct lecturer, Master's Programme in Public Administration and Local Government, Institute for Technological Education of Thessaly, topics Business and Public Management

2009, Adjunct lecturer, Master's Programme in Public Health and Services Management, University of Crete, Faculty of Medicine, topics Health Institutions, Personnel Management in the Health Sector

2008, Adjunct lecturer, Post Graduate Programme on Health Policies and Institutions, University of the Peloponnese Department of Social and Education Policy, topic Organization design in the public health services

2000 - 2004, Director of the International Centre for Public Administration in Thessaloniki, Greece, a joint U.N. and Greek Government facility managing technical cooperation and research programmes for administrative reform in transitional countries.

1999-2000, Senior Advisor, Ministry of Public Administration, Greece,

1997 -2000 , Director of the Institute of Continuing Training at the Greek National Centre of Public Administration managing vocational training programmes for Greek civil servants.

1989- 1997, Acting Director (1995-1997), Deputy Director (1990-1995) and Research Fellow (1989-90), Institute for Continuing Training /The Greek National Centre of Public Administration

RESEARCH AND EXPERT ACTIVITIES:

1. 2013-2017, Member of the Management Committee and the Working Group on “External (Post-) New Public Management Reforms” of the E.U.COST action programme ‘Local Public Sector Reforms: An International Comparison – LocRef’.
2. 2012 – 2013, Expert and trainer, “EU Twinning Project Improved capacity of civil enforcement offices”, European Public Law Organization & *International* and Ibero-American Foundation for Administration and Public Policies, Activity 2.2.2: Design a module on the improvement of the CEO’s managerial techniques.
3. 2011-2013, Expert and trainer, “Capacity building program for trade union representatives on collective bargaining and public deliberation on policy making”, Confederation of Public Sector Trade Unions (ADEDY)

4. 2011- 2012, Member of the committee for the coordination of the EU technical assistance on Administrative reform, Ministry of Administrative Reform and e- Government, Greece
5. 2009 – currently, Co-editor, collection “Public Policy and Institutional Analysis ”, Papazissis Publishers, Athens
6. 2009-currently, Member of the Editorial Board, The Greek Review of Administrative Science (Epitheorisi Diiokitikis Epistimis)
7. 2008 – currently, Member of the Editorial Board, International Journal of Economic Sciences and Applied Research,
8. 2007 – 2014, Member of the Board of Directors of the Centre for Institutional and Policy Analysis of the Panteion University, Greece
9. 2006-2008, Senior Expert, Coordinator of the study “Training Needs Assessment” in the framework of the “Training for the Cyprus Civil Service on Specific EU issues” Transition Facility EU Program , implemented by a consortium including the Finnish Institute of Public Management (HAUS) and the Center for European Constitutional Law .
10. 2006-2007, Expert with the research group of the Institute of Local Administration, scientific institution of the Central Union of Greek Municipalities, on “Social Policy and Local Administration”, providing input on strategic planning, organization and personnel issues.
11. 1999-2004, Expert with the research group on “Adaptation of the Cyprus Public Administration to the organizational and functional requirements of EU”. (Greek National Centre of Public Administration and CAPA.)

12. 1989 – 2012: Expert and trainer, 30 vocational training programs for Cypriot as well as Palestinian and East European Civil Servants (Cyprus Academy of Public Administration)
13. 1993-2005 : Expert and trainer, approximately 300 vocational training programs for managers of the Greek Civil Service. (Institute for Continuous Training-Greek National Center for Public Administration)
14. 2002-2003: Editor in Chief of the “Public Management Forum” review .
15. 2002-2004: National Council for Administrative Reform –Greece, member
16. 2002-2003, Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPACE), Working group on e-Government, coordinator
17. 1999– 2000, European Union, First Quality Conference for EU Public Administration, Member of the Steering Committee
18. 1996, Greek Ministry of the Interior, Public Administration and Decentralization - Working group on Decision making procedures - scientific coordinator
19. 1995, Greek Ministry of the Interior, Public Administration and Decentralization- Working group on Public Service Organisation - member
20. 1989, Greek Ministry of the Presidency of the Government, Commission on Administrative Reform, member

21. 1989-1990, Greek Agency for Local Government and Development. Consultant on local government research programmes

MAIN PUBLICATIONS

1) AUTHORED BOOKS

(2007), *Public Service Quality and Public Marketing*, [Piotita Ipiresion ke Dimosio Marketing], Ant. N. Sakkoulas Publishers / Ποιότητα Υπηρεσιών και

Δημόσιο Μάρκετινγκ, Εκδόσεις Αντ. Ν. Σάκκουλα

(2004), *Professional Training for Civil Servants: European and Greek Experience*, [He

Epagelmatiki Ekpedefsi ton Dimosion Ipalilon. Evropaiki ke Eliniki Empiria] Editions of the Labour Institute, Greek General Confederation of Labour, (co-authored with A. Passas) / Η Επαγγελματική Εκπαίδευση των Δημοσίων Υπαλλήλων. Ευρωπαϊκή και Ελληνική Εμπειρία, Έκδοση Ινστιτούτου Εργασίας ΓΣΕΕ, (Σε συνεργασία με Α. Πασσά)

2) EDITED BOOKS

(2018), *Local Public Service in Times of Austerity across Mediterranean Europe*, (co-edited with Andrea Lippi), London, Palgrave Macmillan Publishing

(2018) *Institutions and policies in the time of crisis. Administration, society, health system and the impact of the crisis*, (co-edited with E. Bitsani, K. Mavreas and D. Sotiropoulos), Papazissis Publishers, [Thesmoi kai politikes ton kairo tis krisis, Dioikisi, Koinonia, Ygeia kai oi epiptoseis tis krisis / Θεσμοί και πολιτικές τον καιρό της κρίσης. Διοίκηση, κοινωνία, υγεία και οι επιπτώσεις της κρίσης, Εκδόσεις Παπαζήση.]

(2016), *Public Institutions in post-dictatorial Greece. Assessment of a contradictory period* (co-edited with A. Passas and D. Sotiropoulos) Papazissis Publishers [I thesmi stin Elada tis metapolitefsis. Apotimissi mias antifatikis periodou / Οι θεσμοί στην

Ελλάδα της μεταπολίτευσης. Αποτίμηση μιας αντιφατικής περιόδου. Εκδόσεις Παπαζήση.]

(2009), National Administration and European Integration. The Greek Experience, [Ethniki Diikisi ke Evropaiiki Oloklirossi] Papazissis Publishers, (co-edited with A. Passas) / Εθνική Διοίκηση και Ευρωπαϊκή Ολοκλήρωση. Η Ελληνική Εμπειρία. Εκδόσεις Παπαζήση. (Σε συνεργασία με Α. Πασσά),]

(2009), (Editor), Planning and Implementing an Integrated Training Program for the Public Service. The experience from the project “ Training on specific EU issues for the Cypriot Public Service 2006-2008 ”, [Schediazontas ke iloriontas ena olokliromeno ekpaideftiko programma gia tin Dimosia Diikisi. He empeiria apo to ergo ‘ Ekpedefsi organismon tis Kipriakis Dimosias Ipiresias se exidikevmena themata Evropaikis Enosis] The Cyprus Academy of Public Administration / (Επιμ), Σχεδιάζοντας και Υλοποιώντας ένα Ολοκληρωμένο Εκπαιδευτικό Πρόγραμμα για τη Δημόσια Διοίκηση. Η Εμπειρία από το έργο «Εκπαίδευση Οργανισμών της Κυπριακής Δημοσίας Υπηρεσίας σε Εξειδικευμένα Θέματα Ευρωπαϊκής Ένωσης 2006 – 2008, Κυπριακή Ακαδημία Δημόσιας Διοίκησης.]

(2008), Restructuring Social Administration at the Local Level, [He anadiarthrossi tis Kionikis Diikissis se topiko epipedo] Papazissis Publishers (co-edited with X. Kontiades) / Η Αναδιάρθρωση της Κοινωνικής Διοίκησης σε Τοπικό Επίπεδο, Εκδόσεις Παπαζήση, (Σε συνεργασία με Ξ. Κοντιάδη)]

(1993), Administrative Modernization, [Diikitikos Eksichronismos], Greek National Center of Public Administration Publications / Διοικητικός Εκσυγχρονισμός, Εκδόσεις Εθνικού Κέντρου Δημόσιας Διοίκησης, Αθήνα

PAPERS IN ENGLISH AND FRENCH

1. (2018) Lippi Andrea, Tsekos Theodore N., Importing or Constructing Austerity? Global Reforms and Local Implementation as a Case of Policy Transfer, in Lippi A.,

Tsekos T. (Eds) *Local Public Service in Times of Austerity across Mediterranean Europe*, London, Palgrave Macmillan Publishing

2. (2018) Tsekos Theodore N., Hlepas Nikos K., *Greek Municipalities Before and During the Austerity Era: Imposed policies, Local Resistances and Unsuccessful Reforms*, in Lippi A., Tsekos T. (Eds) *Local Public Service in Times of Austerity across Mediterranean Europe*, London, Palgrave Macmillan Publishing
3. (2018) Tsekos Theodore N, Triantafyllopoulou Athanasia, 'Policy Evaluation Capacity in Greek Local Government: Formal Implementation and Substantial Failures', in Koprić, Ivan, Wollmann, Hellmut, Marcou, Gérard *Evaluating Reforms of Local Public and Social Services in Europe* pp 315-331, Palgrave Macmillan UK
4. (2018), Tsekos Theodore N., 'Participatory governance and public dialogue as tools of administrative reform during the crisis', in, Cyprus Academy of Public Administration, *A Vision of Learning. Structured Democratic Dialogue*, P.I.O. Publishing, pp 19-23
5. (2017) (contributor in:) Ladner Andreas, *Autonomy and Austerity: Re-Investing in Local Government* in: Christian Schwab, Geert Bouckaert, Sabine Kuhlmann (Ed.) *The Future of Local Government in Europe, Lessons from Research and Practice in 31 Countries*, pp 23 - 52, Nomos Verlagsgesellschaft
6. (2017) (contributor in:) Denters Bas, *Participation and Democratic Accountability: Making a Difference for the Citizens*, in: Christian Schwab, Geert Bouckaert, Sabine Kuhlmann (Ed.) *The Future of Local Government in Europe, Lessons from Research and Practice in 31 Countries*, pp 79–100, Nomos Verlagsgesellschaft
7. (2016) Tsekos Theodore N, Triantafyllopoulou Athanasia, 'From Municipal Socialism to the Sovereign Debt Crisis: Local Services in Greece 1980–2015' in Wollmann, Hellmut, Koprić, Ivan, Marcou, Gérard (Eds.) *Public and Social Services in Europe*, pp 135-149, Palgrave Macmillan UK

8. (2013) Tsekos Th., 'La Convergence Administrative Européenne et l' Administration Publique Grecque', in [Collectif], *Penser la science administrative dans la post-modernité, Mélanges en l'honneur du professeur Jacques Chevallier*. pp 373-383, Paris, L.G.D.J Lextenso Editions
9. (2013) Tsekos Th., Structural, Functional and Cultural Aspects of the Greek Public Administration and their effects on Public Employees Collective Action, *Comparative Labor Law & Policy Journal*, Vol 34, No 2, pp 457-477
10. (2012) Tsekos Th, 'La culture administrative a l' origine des pratiques anti-déontologiques', in Kassimi Chrysa (Ed), *Ethique et Déontologie dans l' Administration Publique Moderne*, Actes de Conférence , ENA et NCPLA , Imprimerie Nationale, Athènes, pp 72-78,
11. (2009) Passas A., Tsekos Th. "A Procedural Model for Public Deliberation", In: Tambouris, E., Macintosh, A. (eds.), *Electronic Participation, Proceedings of Ongoing Research*, Trauner Verlag , Schriftenreihe Informatik, Band 31,
12. (2006)Tsekos Th., "Modeling Public Administration: Normative Versus Operational Administrative Tradition In EU Member States", *Proceedings, International Conference, Institute of History, State and Law, Academy of Sciences of Moldova*, Chisinau, Moldova, pp 102-106.
13. (2003) Peristeras V., Tsekos Th., Tarabanis K., "Building Domain Models For The (e-) Governance System" *Proceedings, International Conference on Politics and Information Systems Technologies and Applications (PISTA '03)*, 31 Jul.-2 Aug. 2003 - Orlando, Florida, USA. pp. 153-158, 2003
14. (2003) Tsekos Th., "Towards Integrated Policy Making: Remediating the Public Action Dichotomy Through Information and Communication Technologies and Learning" in Rosenbaum, Allan, Gajdosova Ludmila (editors), *State Modernization and Decentralization. Implications for Education and Training in Public Administration:*

Selected Central European and Global Perspectives, p.p.12-18, NISPACEE Publications, 2003.

15. (2003) Vassilios Peristeras, Theodore Tsekos, "E-Governance As A Public Policy Framework", UNTC Occasional Papers no. 4, 2003

16. (2002) Theodore Tsekos, Vassilios Peristeras, "Global E-Government Survey: Lessons Learned For The Transitional Countries" , in Finlay Jane, Debicki Marek, Deliverin Public Services in CEE countries Trends and Developments, p.p. 433-451, NISPACEE Publications, 2002

17. (2002) Vassilios Peristeras, Theodore Tsekos, Konstantinos Tarabanis, "Analysing e- Government As A Paradigm Shift", in UNTC Occasional Papers no. 1, 2002

18. Tsekos Th. (1986), "Changement Politique et Changement Administrative. La Haute Fonction Publique en Grèce avant et après 1981 » (In French), In Chevallier (J), Loschak (D), (eds) La Haute Administration et la Politique , PUF, Paris, 1986 Pp 165 - 206.

PAPERS IN GREEK

19. (2018) Tsekos T. , Programming and evaluation in the Greek Public Administration. Long-term trends and the crisis' effects, in Bitsani, E. Mavreas Sotiropoulos D.and Tsekos T. (eds) *Institutions and policies in the time of crisis. Administration, society, health system and the impact of the crisis*, Papazissis Publishers. [Τσέκος Θεόδωρος Ν., Προγραμματισμός και αξιολόγηση στην ελληνική διοίκηση: Μακροχρόνιες τάσεις και οι επιδράσεις της κρίσης , σε Μπιτσάνη Ε., Μαυρέας Κ., Σωτηρόπουλος Δ. Π, Τσέκος Θ.,(επιμ) Θεσμοί και πολιτικές τον καιρό της κρίσης. Διοίκηση, κοινωνία, υγεία και οι επιπτώσεις της κρίσης, Εκδόσεις Παπαζήση - Thesmoi kai politikes ton kairo tis krisis, Dioikisi, Koinonia, Ygeía kai oi epiptoseis tis krisis]

20. Tsekos Th. (2016), 'The Missing Link. Maladministration as Poor Implementation', in Public Administration Reforms and Development: Experiences and Proposals, Conference Proceedings, Greek Parliament (Τσέκος Θεόδωρος Ν., 'Ο «Ελλείπων

Κρίκος»: Η Κακοδιοίκηση ως Πλημμελής Εφαρμογή' σε (συλλογικό) Μεταρρυθμίσεις στη Δημόσια Διοίκηση και Ανάπτυξη: εμπειρίες & προτάσεις, Πρακτικά Ημερίδας, Γραφείο Προϋπολογισμού του Κράτους στη Βουλή (ΓΠΚΒ), Βουλή των Ελλήνων.).

21. Tsekos Th. (2015), "Structural Changes and Administrative Reform", in Georgarakis N., Demertzis N. (eds), *The Political Portrait of Greece. Crisis and the deconstruction of the political*, National Center of Social Research, Gutenberg Publications, Athens pp 359-377. (Τσέκος Θεόδωρος Ν. "Διαρθρωτικές αλλαγές και διοικητική μεταρρύθμιση" σε Γεωργαράκης Ν., Δεμερτζής Ν., (επιμ.) (2015), *Το Πολιτικό Πορτραίτο της Ελλάδας. Κρίση και η αποδόμηση του Πολιτικού*, Εθνικό Κέντρο Κοινωνικών Ερευνών-, Gutenberg, Αθήνα, σσ 359-377)
22. Stoggari A., Tsekos Th. (2015), "From compliance control to performance evaluation", in Georgarakis N., Demertzis N. (eds), *Evaluation, Special Issue, Science and Society*, no 33, Gutenberg Publications, Athens, pp 21-62 (Στογγάρη Α., Τσέκος Θ., "Από τον έλεγχο της συμμόρφωσης στην αξιολόγηση της απόδοσης", σε Γεωργαράκης Ν., Δεμερτζής Ν. (Επιμ.), 2015 Αξιολόγηση, Θεματικό Αφιέρωμα, Επιστήμη και Κοινωνία, τ. 33, Εκδόσεις Gutenberg, σσ 21-62).
23. Tsekos Th (2014), "Reforming the State in a period of crisis: in quest of a new paradigm", in Makrydemetres Ant., et all. (eds), *Reforms in Public Administration, Potential, Perspectives, Weaknesses*, Proceedings of the 4th Conference of Administrative Scientists, Sakkoulas Publishers S.A., Athens-Salonika pp 57-92 (Θ. Τσέκος, «Μεταρρυθμίζοντας το Κράτος εν μέσω κρίσης: σε αναζήτηση ενός νέου παραδείγματος» σε Μακρυδημήτρης, Αντ., Μ. Σαματάς, Ε. Πρεβεδούρου, Μ.-Ηλ. Πραβίτα (Επιμ), Μεταρρυθμίσεις στη δημόσια διοίκηση: Δυνατότητες, Προοπτικές, Αδυναμίες , Πρακτικά 4ου συνεδρίου Διοικητικών Επιστημόνων, Εκδόσεις Σάκκουλα Α.Ε., σσ 57-92)

24. Tsekos Th (2014), "The local government's potential and its European perspectives", *International and European Politics*, no 30, February 2014, Parazissis Publishers, Athens, pp 141-157, (Τσέκος Θ. «Η αυτοδιοικητική δυναμική και οι ευρωπαϊκές της προοπτικές», *Διεθνής και Ευρωπαϊκή Πολιτική*, τεύχος 30, Φεβρουάριος 2014, σσ 141-157)
25. Tsekos Th. (2014), " A State in Crisis", *Nea Estia Review*, vol 175, no 1861, Athens, March 2014, pp 149-177 (Τσέκος Θ. «Κράτος εν Κρίσει», *Νέα Εστία*, том 175, τευχ. 1861 σσ 149-177)
26. Tsekos Th. (2013), " Negotiations, public consultations and the extended role of the unions in the public sector. Experiences from Greece", Proceedings of the International Conference held by the Public Sector Unions Confederation (ADEDY), Athens 25-27 February 2013, Koinoniko Polykentro Publications, Athens, pp 76-103, (Τσέκος Θ. «Διαπραγμάτευση, διαβούλευση και ο διευρυμένος ρόλος των Συνδικάτων του Δημόσιου τομέα. Εμπειρίες από την Ελλάδα», Πρακτικά Διεθνούς Συνάντησης, ΑΔΕΔΥ-Κοινωνικό Πολύκεντρο, Αθήνα, 25-27 Φεβρουαρίου 2013, σσ 76-103)
27. Tsekos Th (2012), "Aspects of policy design for Higher Education. The learning – professional practice linking issue" in Makrydemetres et all. (eds.) Administration and Democracy. Quality, Effectiveness, and Legitimity. Proceedings 3rd Conference of Administrative Scientists. Sakkoulas Publishers pp 483-512 (Τσέκος Θ., «Παράμετροι σχεδιασμού δημόσιας πολιτικής για την ανώτατη εκπαίδευση. Το πρόβλημα διασύνδεσης μάθησης και εργασίας" σε Μακρυδημήτρης Α. et. al. (Επιμ.) *Διοίκηση και Δημοκρατία: Ποιότητα, Αποτελεσματικότητα, Νομιμοποίηση*. Πρακτικά του 3ου Συνεδρίου Διοικητικών Επιστημόνων, Εκδόσεις Σάκκουλα ΑΕ, σσ 483-512)
28. Tsekos Th. (2010), "Methodological framework and tools for organizational analysis and design. Applications in health policy" in Kontiades X., Souliotes K (eds)

Health institutions and policies, Papazisis Publishers (Τσέκος Θ., Το μεθοδολογικό πλαίσιο και τα εργαλεία οργανωτικής ανάλυσης και σχεδιασμού- εφαρμογή στον χώρο της υγείας σε Κοντιάδης Ξ / Κ. Σουλιώτης (επιμ.), Θεσμοί και πολιτικές υγείας, εκδ. Παπαζήση, 2010)

29. Th. Tsekos, (2009), "Procedural adequacy and administrative efficiency" in Makrydemetres A., Chyteres L., Pravita M-I (eds) Current trends in administrative science: new public administration, corporate social responsibility and civil society" Proceedings of the 2nd Conference of Administrative Scientists, Papazisis Publishers, pp 483-512, (Τσέκος Θ., «Διαδικαστική επάρκεια και διοικητική αποτελεσματικότητα» σε Μακρυδημήτρης Α., Χυτήρης Λ., Πραβίτα Μ-Η, (επιμ.) με θέμα: «Σύγχρονες τάσεις στη διοικητική επιστήμη: νέα δημόσια διοίκηση, εταιρική κοινωνική ευθύνη και κοινωνία των πολιτών» Πρακτικά του 2ου συνεδρίου διοικητικών επιστημόνων, Παπαζήσης σσ 483-512)

30. Th. Tsekos (2008), "The permanent crisis of Greek Administration. On the particularities of a non-weberian bureaucracy" in Kontiades X., Anthopoulos Ch, (eds), *Crisis of the Greek Political System*, Papazisis Publishers, pp 271-287 (Τσέκος Θ., « Η Διαρκής Ελληνική Διοικητική Κρίση: Περί της Μεταρρυθμιστικής Ιδιομορφίας μιάς μη –Βεμπεριανής Γραφειοκρατίας», σε Κοντιάδης Ξ., Ανθόπουλος Χ., (επιμ.), Κρίση του Ελληνικού Πολιτικού Συστήματος; Εκδόσεις Παπαζήση, σσ 271-287)

31. T. Tsekos (2008), "The Greek path towards European Administrative convergence" in Maraveyas N. (edit.), *Greece in the European Union. Past, present and future*, Themelio Publishers, pp 320-329 (Τσέκος Θ. Η Ελληνική Διαδρομή προς την Ευρωπαϊκή Διοικητική Σύγκλιση, σε Μαραβέγιας Ν. (Επιμ.), *Η Ελλάδα στην Ευρωπαϊκή Ένωση. Παρελθόν, Παρόν, Μέλλον*, Θεμέλιο, σ.σ 320-329)

32. Passas A. Tsekos Th. (2007), "Twenty-five years community involvement of the Greek Public Administration" in Ntalis S. (edit.) *1957-2007 European Union fifty years after the treaty of Rome*, Papazisis Publishers, pp 230-242 (Πασσάς Α., Τσέκος Θ., «Είκοσι πέντε χρόνια ενωσιακού βίου της ελληνικής δημόσιας διοίκησης», σε Ντάλης Σ. (επιμ.) *1957-2007: Η Ευρωπαϊκή Ένωση 50 χρόνια μετά την Συνθήκη της Ρώμης. Από την ΕΟΚ των «6» στην Ε.Ε. των «27»*, Υπουργείο Εξωτερικών, Κέντρο Ανάλυσης και Σχεδιασμού, Εκδόσεις Παπαζήση, σ.σ. 230-242

33. Tsekos Th.(2007), "Cultural Aspects Of the Greek Administrative Malfunctioning" in Makrydemetres, A. Pravita M-E, (eds), *Administrative theory and practice*, Sakkoulas Publishers, pp 117-128 (Τσέκος Θ., (2007), «Πολιτισμικές Συνιστώσες της (Δυσ) λειτουργίας του Ελληνικού Διοικητικού Συστήματος», σε Μακρυδημήτρης Α., Πραβίτα Μ-Ηλ. (επιμ.), *Διοικητική Θεωρία και Πράξη: Διοίκηση και Κοινωνία*, Εκδόσεις Σάκκουλα, σσ. 117-128)

RECENT CONFERENCE PAPERS

- 1) Research paper presented jointly with Andrea Lippi (University of Florence, Italy), on the topic "The Double Policy Transfer. Austerity Measures from Global Inputs to Local Outcomes across Mediterranean Countries" at the 3rd International Conference on Public Policy (ICPP3), June 2017, Singapore.
- 2) Panelist, W.G I Post NPM reforms, Concluding Conference of the COST Action "Local Public Sector Reforms: An International Comparison (LocRef)" on the topic: "European Local Government: Challenges, Reforms, and Futures", Committee of the Regions, March 2017, Brussels.
- 3) Research paper presented jointly with Andrea Lippi (University of Florence, Italy), on the topic «Local Public Services in Times of Austerity in the Mediterranean Countries as a case of 'Glocalization'»- EPGA Conference 2016, Regional and Local Government Study Group V Programme, August 2016, Utrecht , the Netherlands.

- 4) Research paper presented jointly with A. Triantafyllopoulou on the topic “The Use of Policy Evaluation in the Greek Local Government: Inadequacies, Failures and Strategies, COST LocRef Action, WG1 meeting, University of Zagreb, June 2016.
- 5) Research paper presented jointly with A. Triantafyllopoulou on the topic "From municipal socialism to the sovereign debt crisis: Local Services in Greece 1980-2015", στο WG1 meeting “Post NPM external reforms workshop - Local Public Sector Reforms: An International Comparison”, University of Zagreb, Dubrovnik, Croatia, May 2015
- 6) Research paper presented jointly with A. Triantafyllopoulou on the topic “Local Services in Greece: from the post war period to the sovereign debt crisis” στο WG1 meeting “Post NPM external reforms workshop - Local Public Sector Reforms: An International Comparison” , January 2015, Universite Paris I , Paris
- 7) Research paper presented jointly with A. Triantafyllopoulou on the topic “ The deferred motion of the pendulum: Municipal Services and Corporatization in Greece” στο LocRef WG1 meeting “Local Public Sector Reforms in Times of Crisis: National Trajectories and International Comparisons” Potsdam University, Potsdam, Germany, May 2014
- 8) Research paper on the topic «Current Administrative Reforms in the light of the MoU» presented at the Keynote Policy Symposium : Prospects and Challenges for Administrative Reform in Greece, LSE, London, April 2014.
- 9) Research paper presented jointly with A. Triantafyllopoulou on the topic “Public Service Provision by the Greek Local Government” at the COST Action Local Public Sector Reforms (LocRef) Working Group I (WGI) “External (Post-) NPM Reforms”, Edinburgh, UK/Scotland, September 2013.

